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DDH

INTERNATIONAL EDITION No. 1

FREEDOM = LIBERTY - FRANKNESS - OUTSPOKENNESS - THE RIGHT OF AN INDIVIDUAL OR GROUP TO BE, TO DO, TO HAVE FREEDOM FROM ... FREEDOM TO ...

SCIENTOLOGY = An applied religious philosophy which enables able people to become more able by improving their ability to communicate.

(Scio: knowing in the fullest sense. Logos: study.)

HE CALLS IT TREATMENT

There is a psychiatrist in New York, who tries any form of therapy, no matter how ludicrous, that he can get his hands on. 'Let's all take our clothes off', he is likely to suggest as his regular weekly group therapy begins. 'It will help us feel more like ourselves'. His patients are faithful and devoted having been coming to him, many of them, for ten or more years. They are so attached to him they even take time out in their sessions to listen to his problems. (Like where are his next drugs coming from. It really isn't such a problem, he's got a drug store that supplies his patients with any kind of tranquilizer he suggests — from 300 milligrams of meprobamate to 100 of thiorazine.) He charges you several hundred dollars to spend the day with him — both of you on LSD. If you're not sure you'd like it you're welcome to try a 'test' dosage. One of his outstanding LSD therapy sessions took place when he administered an overdose to a girl and then kept telling her she should be 'down' by now. His wife called him on the telephone and he told her in front of the patient that he didn't know what to do. The girl was nearly driven insane with fear that she would not ever 'come down'. He finally pawned her off on a Greenwich Village clinic for drug users.

In between 'trips' and nudity to combat boredom, breaks are taken at which time one can smoke pot or have an orgy — there's a spare office. One night he had a drug addict go through all the steps of giving himself a fix to the utter

horror of the group members. Then he permitted the addict to take orders and money from the patients for pot.

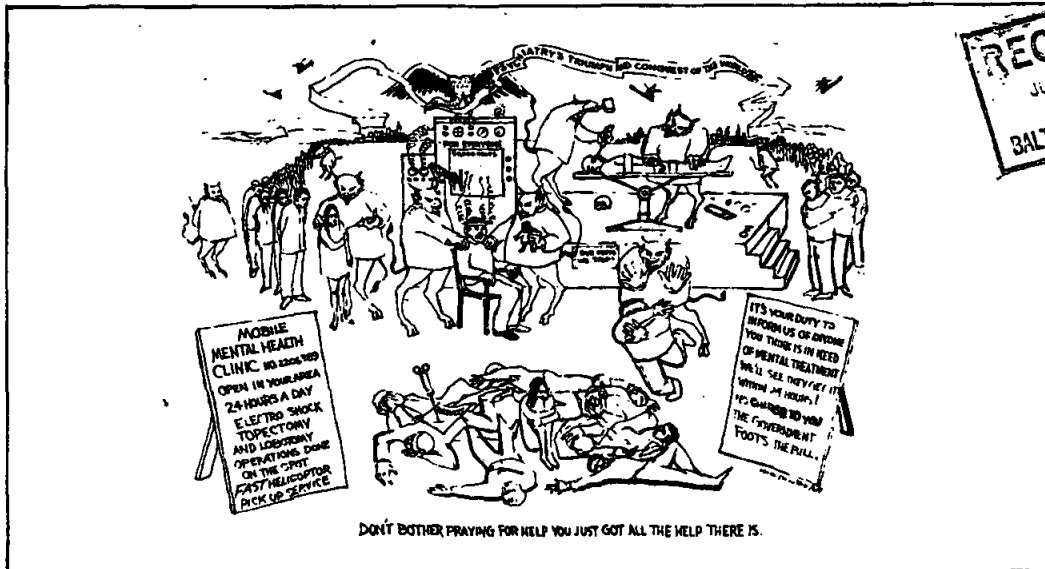
Not all of his sessions with his group are conducted in this manner. There are plenty of sessions in which the groups just cry, or insult each other, or talk about their problems and open them up for group agreement. If the group agrees on something (which you know better about) you are out of luck. Plenty of opportunity to go home feeling invalidated. But then if you get too upset — it's OK you can take a tranquilizer.

He has a different trick just about every month. Once it was a miniature shock machine. You want to lose weight? You think about food and when you've got a delicious picture of it — you let him know and he shocks you. It'll be a bit harder next time to think about food. How about a nagging wife?

This man, by the way, is one of the executives of the American Board of Psychotherapists. He's got one whole wall covered with diplomas, and certificates. Yet he's still not sure what to do so he experiments on his patients: small shocks, LSD, new drugs, nudity, hypnotism, pot, tranquilizers.

Interestingly enough, just about every couple that has come to him for 'therapy' has split up.

(This is written by a former educational psychologist who was a patient of this man for 10 years.)



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TODAY'S TERRORISM

While Western countries are spending billions fighting terrorist activities abroad they are neglecting the one they have at home.

The psychiatrist and his front groups operate straight out of the terrorist text books. The Mafia looks like a convention of Sunday School teachers compared to these terrorist groups.

Setting himself up as a terror symbol, the psychiatrist kidnaps, tortures and murders without any slightest police interference or action by western security forces. Instead these forces attack churches and peaceful, decent social groups under the direct orders of these terrorists.

Rape is rape, torture is torture, murder is murder. There are no laws that let even a medical doctor do these things.

The men who directed the attacks on Scientology in the press and parliaments were also directors of the main psychiatric front group.

A Scientology preacher has an aunt who says she doesn't like Scientology. Instant parliamentary investigation! Laws banning Scientology! Police raids with drawn guns.

A psychiatrist kills a young girl for sexual

kicks, murders a dozen patients with an ice pick, castrates a hundred men. And they give him another million appropriation.

One can only conclude that psychiatric terrorism is not limited to the families of mental patients. It must extend all the way to the top.

Extortion, kidnapping, murder — these are crimes. Yet where are the Security Forces? Thousands of miles away tending to other people's business.

Very few people can be brought to testify against psychiatry. Yet 4 out of 5 contacted in a recent US survey had family or friends who had been ruined by psychiatry! They said, in general, 'If I spoke up or complained, they'd take it out on my (son, friend, relative)'.

I will recall a conversation I had with a Dr Center in Savannah, Georgia in 1949. It well expresses the arrogance and complete contempt for law and order of the psychiatrist.

A man had just called to inquire after his wife who was 'under treatment' in Center's hospital. Center asked him, 'Do you have the money . . . that's right, thirty thousand . . . well you better

get it or I'll have to send your dear wife to the state institution and you know what will happen then!'

I was there doing work on charity patients the local psychiatrists wouldn't touch. Center had forgotten I was in the room. He looked at me and shrugged, 'He's sold his house, car and business already, and he isn't good for any more. So over she goes to the operating room. It's just as well. The attendants got her pregnant and we'll have to abort her anyway. So we may as well wash her out. Hell of a business to be in for some quick bucks and a few kicks.'

Thousands and thousands are seized without process of law every week over the 'free' world, tortured, castrated, killed. All in the name of 'mental health'.

Terrorists never operated more effectively in any land with less interference and less outcry.

The evil is so great the public won't confront it. 1984 here we come!

L. R. Hubbard

HERE WE GO AGAIN . . .

Approximately 1,200 patients are accidentally electrocuted while receiving treatment according to Dr Carl W. Walter, a professor of Harvard Medical School.

Dr Walter said he had obtained the figure on electrocutions from an actuary for a national insurance company which he refused to name; however, he said that this figure was close to his own estimates.

He stated that such deaths are listed as cardiac arrests and for that reason there have been few lawsuits over the deaths and the hazards have been little publicized.

He said such deaths were mainly caused by surges of high voltage, poor circuit designs and leakage from equipment.

We wonder how many such accidental deaths occur annually in our mental institutions.

We suggest Health Depts. should investigate deaths of mental patients listed as cardiac arrests. Our mental patients do not deserve to be electrocuted by electric shock machines and as no one will speak up for their rights, we will.

We wonder just to what extent members of the Standing Mental Health Advisory Committee

influenced the former Minister of Health, Mr Robinson, in his unwarranted attack on Scientology.

We can't help but notice that this Committee has members which lead once again to the National Association of Mental Health.

Dr D. N. Clark in the Standing Committee is also Vice-Chairman of the Advisory Committee of the National Association for Mental Health.

Dr G. S. Wigley on the Standing Committee is on the Council of Management of the National Association for Mental Health, also on the Standing Committee on Training and Education and the Sub-Committee on Hostel Staff Training for the National Association for Mental Health.

The National Association for Mental Health and through it the monopoly of psychiatry does indeed appear to have the Government by the car.

Mr R. K. Mitchell, a Cambridge consultant psychiatrist was quoted in a recent press release of the National Association for Mental Health as saying British psychiatric hospitals were grim and badly overcrowded. 'We still sleep 60 people

in an open dormitory when the ideal would be nearer 30. This disillusion some of our young doctors who imagine that somewhere there is a place for them, a time for them really to talk with their patients, to get to know them as people even. Their eyes turn to America or Canada.'

Such students of psychiatry could not be very well informed in their studies or they would know that such conditions prevail throughout both Canada and America.

In the report of the Joint Commission on Mental Illness and Health under grants administered by the US government the Commission found most of the approximately 500,000 mentally ill Americans were crowded into the 277 State mental institutions of the country.

This Commission found that patients in these institutions were given practically no treatment at all and that their case was mostly 'custodial and punitive'. It called upon the psychiatrists of America to devote more of their time to the community and less time with their treatment of private, neurotic patients which is undoubtedly more lucrative and which may be the main reason their counterparts in England have 'their eyes turned to America or Canada.'

YES — HE WAS RIGHT

No. 2 in a new series on the early researches of L. Ron Hubbard, founder of Scientology.

The London Sketch, Thursday February 13 1969 published an article by Robert Ottaway entitled 'Have you Lived Before?' Based on a book called 'Many Lifetimes', the article covered the previous lives of certain people who could remember earlier existences — some as far back as Elizabethan times.

The co-authors of this book are a psychiatrist and his wife. Ottaway describes the book as providing 'earnest, unsensational evidence' that some of the psychiatrists' patients have not only had earlier existences, but that on becoming aware of them they lost various neuroses, homosexuality or alcoholism.

For some mental turmoil, claims the psychiatrist, may stem from experiences before the sufferer was conceived this time around. Examples are quoted of a

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man suffering from an acute thirst, that was leading him into becoming an alcoholic. Under hypnosis he spluttered out a story of the Spanish Civil War and having his tongue wrenched out, causing him to die of thirst. When he fully recovered consciousness he had lost his desire for alcohol and became a teetotaler.

Other cases, concerning a disability for which there appeared to be no organic cause such as pain in the hand or pain in the hips, were traced back to an abortion in a previous life, and life on the lower deck of an Elizabethan man-o-war. The psychiatrist concludes that many symptoms exhibited by patients now for which psychiatry has not got the cure, may well be handled by a look at previous existences.

Which is all very interesting, because

10 years ago L. Ron Hubbard published a book called 'Have you lived before this Life?' This was a scientific survey of past lives taken from accounts related by Scientology students in London. In the 70 people tested, 70 showed evidence of having lived before. No hypnotism was used, no drugs, no other form of 'treatment'. Just simple questions addressed to the Spirit — or soul — the Being which IS the individual. These 70 people were all able to recall past life experiences — and the book published contains their case histories.

So once again earlier researches by Hubbard are confirmed by recent studies made by other scientists, philosophers and religious leaders. There will be many more . . . this is the second.





Some call it 'ILLNESS'

Professor George W. Albec of Cleveland, a nationally known American psychologist, told the American Psychological Association in late 1968 that the practice of psychiatry should be eliminated, and the mental hospitals emptied of patients who are not really sick, because they suffer only from emotional problems. Professor Albec accused the nation's psychiatrists of perpetrating the 'illness' theory of abnormal behaviour for their personal benefit.

While we do not subscribe fully to Professor Albec's assessment that psychiatry should be eliminated, we do feel that the governments of the world have delivered into the hands of the psychiatrists powers of commitment which endanger the civil rights and human liberties of people. It is through such arbitrary powers that psychiatry has been able to amass so many in its institutions. These laws must be changed if mankind is to live in a free, democratic society.

We do agree with Professor Albec's judgement that the mental hospitals should be emptied of people who are mentally competent. Psychiatry has so broadened the definition of 'insanity' that it is presently defined as 'anyone who disagrees with the social autonomy'. On the basis of this definition every man, woman and child of all nations should at this very moment be institutionalized and should be under psychiatric care. Through the means of such an all inclusive definition of 'insanity', psychiatry has been able to pad its cells, pad its pockets, and spread alarm and dismay about the 'great and ever increasing problem of mental illness'.

We agree that psychiatry has perpetrated the idea that 'illness' is the cause of abnormal behaviour. The 'illness' theory is inaccurate except for three diseases which produce

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EXPOSING THE FRAUD



MIAMI—The 122nd Annual Meeting of the American Psychiatric Association (May 5-9) turned into a stage for human rights. Smiling Scientologists and Church Ministers paraded in front of Miami Beach's Americana Hotel, the APA headquarters, carrying signs protesting the brutality that exists today in the field of mental treatment.

Many psychiatrists approached the picketers, some in support and agreement, some trying to justify the use of electric shock machines on "depressed patients", and others shouting angrily at the Church group. One foreign psychiatrist was heard saying to a minister, "I am a realist, I know there is no such thing as a cure."

Scientologists visited exhibits at the psychiatric meeting and were witnesses to displays of Pavlovian behavior modification techniques, various psycho-pills from America's affluent drug houses, electric shock machines used in "thought control", and other devices and theories that remind one of a third rate horror movie.

While Scientologists were few in number to the APA's 10,000 psychiatrists, their call for human rights rang out clearly and was picked up on radio, television, and in newspaper pages. Scientologists feel that psychiatry's days are numbered because the public is smart and when they find out that psychiatry is guilty of betrayal after trust and is in fact a fraud, the money tower of psychiatric "authority" will fall like Goliath hit by a pebble.

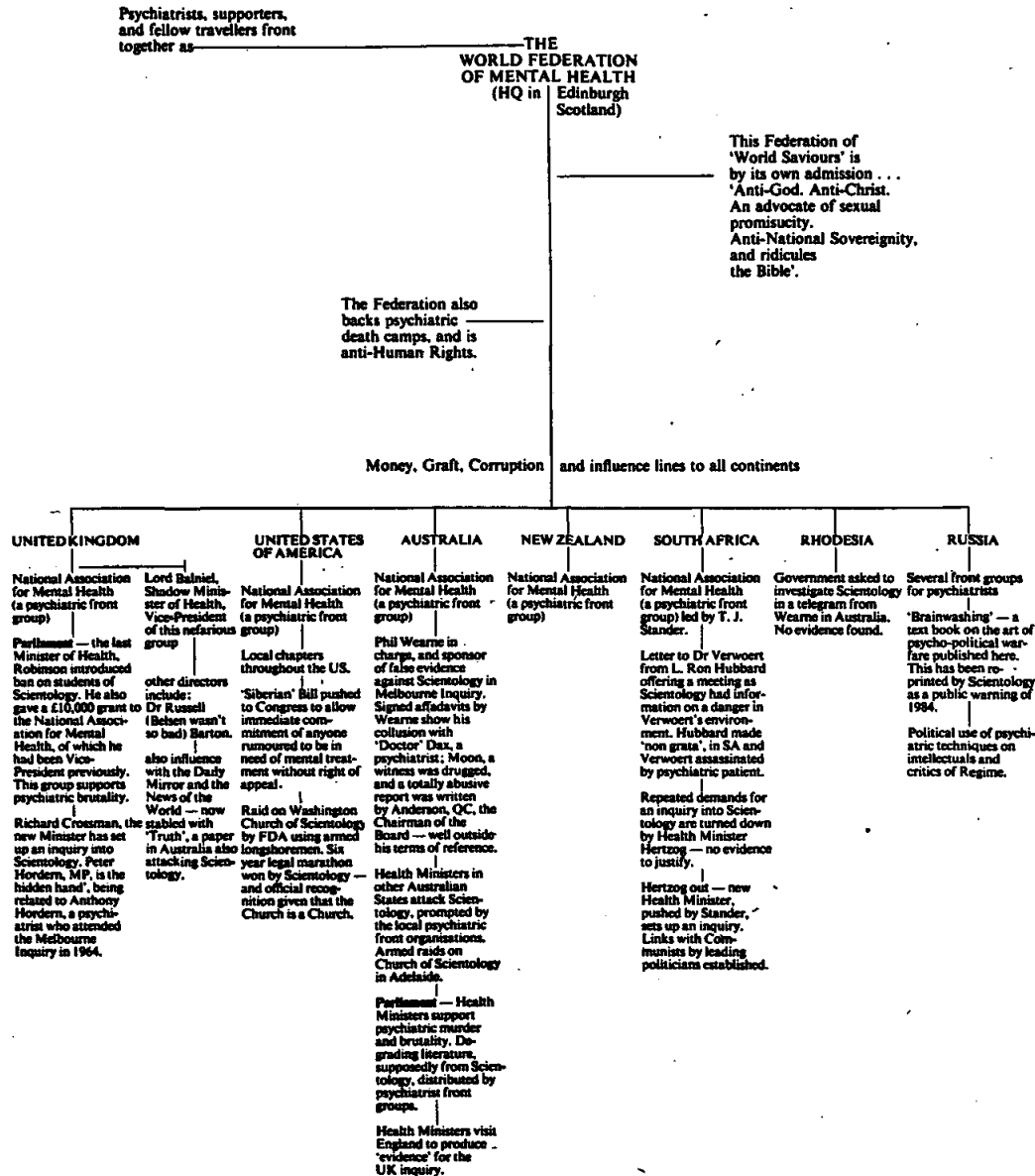
mental derangements. Yet this theory, without basis and without proof, is the premise by which psychiatry even exists.

A psychiatrist is only permitted to practise because he has a medical degree without which he has no standing or authority. Certainly psychiatry as a subject has no scientific proof to support its existence. When medical doctors themselves will do everything at all costs to avoid treatment from psychiatrists, it is little wonder that the general public feel the same fear and apprehension.

When the whips and beatings of yesterday have only been replaced with the electric shock machines and electrocutions of today, it is little wonder that anyone voluntarily commits themselves for treatment at all, which is probably why commitment procedures have been so liberalized.

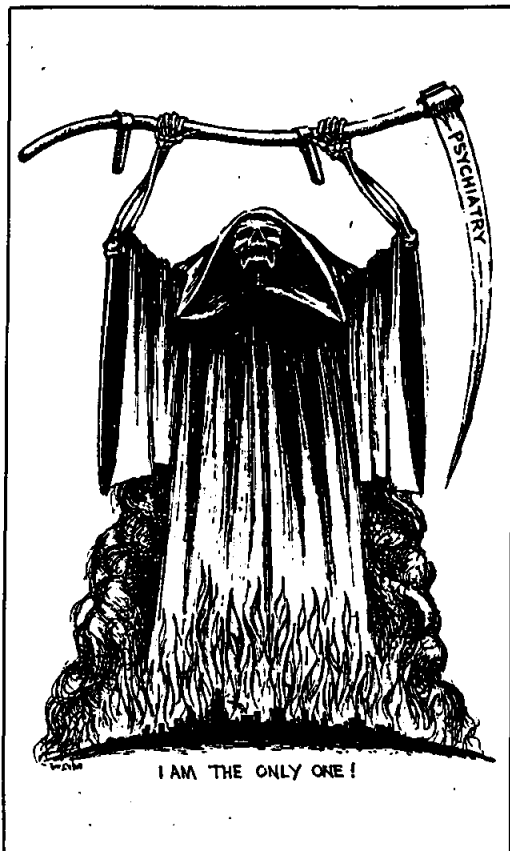
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THE ANTI-SCIENTOLOGY ORGANIZATION CHART THE ATTEMPTED WORLD EMPIRE OF PSYCHIATRY. THE ELECTRIC-SHOCK DEATH CAMP UTOPIA.



The psychiatric targets are INFLATION, SEIZURE AND TORTURE OF CITIZENS, who do not CONFORM. ABOLITION OF BOUNDARIES, ABOLITION OF CONSTITUTIONS, REDUCTION OF ALL CHURCHES.

Help the Scientologists in their Crusade to eradicate this murderous threat to every individual. The attacks on Scientology are just a frantic effort by these people to protect their Empire. If Scientology wins, AS IT IS DOING, you will have a safe environment.



ALL TIME LEGAL RECORD

Scientology organizations have seventy five million dollars worth of suits so far filed or about to be filed against psychiatric organizations and others over the world in the international conspiracy against Scientology for libel, slander, conspiracy and psychiatric efforts to destroy this Church. This includes the sum about to be filed against the psychiatry controlled US agencies which just lost their six year court attack against Scientology in Washington DC. It does not include suits against newspapers which were dropped by Scientology last autumn or allowed to dwindle out. This huge sum was added up at a strategy conference of Scientology legal executives just concluded in New York. 'The suits should be easy to win' a legal spokesman said. We received 'unexpected top level support and evidence from several quarters, including medical doctors. The attacks were apparently an effort to take down Scientology churches as the first move against all churches in the west. The attack is failing because the combined government investigatory forces urged on by psychiatry could find no real evidence against Scientology. This has been a very costly attack for Scientology. The attorneys at the meeting were alarmed and horrified at some of the evidence which clearly showed the stranglehold psychiatry and brutality have managed to get on some elements in governments and society. There has been unbeknownst to Scientology a hidden river of lies and false documents about Scientology being poured out undercover for nineteen years. The enemy even composed and mimeographed purported Scientology literature and sent it to news agencies and governments. The suits are very straightforward. If they all come through they will make Scientology churches amongst the richest religious organizations. The money will be used to try to straighten out some of the horrors psychiatry has made in the field of mental healing. Scientology is one of the most significant advances in the humanities in this century and has been bitterly fought by older practices.'

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ON WRITING TO GOVERNMENTS

by L. Ron Hubbard

Governments these days act very strangely when one writes to them.

In late 1962 I wrote the US President after a year had been spent working with flight surgeons in an aircraft squadron which, due to Scientology, went the whole period without a single accident, to state that we could help pilots. The letter was polite and offering help to the government.

Shortly thereafter, longshoremen posing as marshals, armed with a false warrant, made a drawn gun raid on our Washington Church and seized prayer books and instruments.

In 1966 I wrote Dr Verwoerd the South African Prime Minister a letter that I had information that a dangerous situation might exist in his vicinity. He wrote back thanking me.

I was suddenly made non persona grata in Southern Africa. Shortly afterwards Dr Verwoerd was assassinated by a psychiatric patient.

In 1967, about July, I wrote Home Office Immigration offering to help them with any student immigration problem as I had found that some of the people they said were Scientologists weren't. And that perhaps I could get the UK Church directors to co-operate. A very polite letter.

The Home Office promptly told the papers my UK visa was cancelled and even informed me some three weeks later, they barred out all students, even Commonwealth citizens and barred my daughter who is a British subject.

In December 1968 UK parliament said there would be no Scientology Inquiry.

As I had been barred out only on the word of now fired Kenneth Robinson, the psychiatric front man, in January 1969, I courteously wrote the Home Office that as the government had not produced any evidence against me, could I please have my unlimited landing card back.

The new Health Minister promptly appointed an 'Inquiry into Scientology' and the Home Office rejected my request.

Those are the only four letters I've written governments. They were all pleasant, courteous, routine.

Each one seems to have caused a violent even terrified explosion out of all proportion.

It's as if someone on government lines in each case was frightened that Scientology would be accepted or used.

The psychiatric front groups control immigration services through 'Health' connections. They flood health and immigration files with false accusations against any possible rival. I've seen the files and they contain false documents and pretended literature.

All I can make out of it is that the psychiatric front groups are going all out to protect their billions per year handouts and no effective activity need apply.

If the US had accepted our pilot help, they might not be losing their plane a day over Vietnam.

If Dr Verwoerd had accepted my warning he would not be dead.

If the UK Immigration had accepted my offer of help with students, Robinson might still be Health Minister.

I don't know what will happen on this Star Chamber 'Inquiry'. But if it has any similarity to the rest, it won't be successful to the opposition.

That's all I can make of this.

Our psychiatric brethren, alert on the lines for anyone that would upset their stranglehold, are not about to let anyone who knows his business get into communication with a government. It might upset their free gift appropriations and the best laid plans of rats and men.

But they can't keep it up forever. Murder will out.

It's rather an amusing picture one gets though, of governments in a sort of cage with a psychiatrist as guard.

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WHAT IS SCIENTOLOGY?

You'll get a better idea if you read these policy letters issued to Scientologists. This is a sample of the technology of Scientology, which is so bitterly fought in some areas.

THE THIRD PARTY LAW

by L. Ron Hubbard

I have for a very long time studied the causes of violence and conflict amongst individuals and nations.

If Chaldea could vanish, if Babylon turn to dust, if Egypt could become a badlands, if Sicily could have 160 prosperous cities and be a looted ruin before the year zero and a near desert ever since — and all this in SPITE of all the work and wisdom and good wishes and intent of human beings, then it must follow as the dark follows sunset that something must be unknown to Man concerning all his works and ways. And that this something must be so deadly and so pervasive as to destroy all his ambitions and his chances long before their time.

Such a thing would have to be some natural law unguessed at by himself. And there is such a law, apparently, that answers these conditions of being deadly, unknown and embracing all activities.

The law would seem to be:

A THIRD PARTY MUST BE PRESENT AND UNKNOWN IN EVERY QUARREL FOR A CONFLICT TO EXIST.

or

FOR A QUARREL TO OCCUR, AN UNKNOWN THIRD PARTY MUST BE ACTIVE IN PRODUCING IT BETWEEN TWO POTENTIAL OPPONENTS.

or

WHILE IT IS COMMONLY BELIEVED TO TAKE TWO TO MAKE A FIGHT, A THIRD PARTY MUST EXIST AND MUST DEVELOP IT FOR ACTUAL CONFLICT TO OCCUR.

It is very easy to see that two in conflict are fighting. They are very visible. What is harder to see or suspect is that a third party existed and actively promoted the quarrel.

The usually unsuspected and 'reasonable' third party, the bystander who denies any part of it is the one that brought the conflict into existence in the first place.

The hidden third party, seeming at times to be a supporter of only one side, is to be found as the instigator.

This is a useful law on many dynamics.

It is the cause of war.

One sees two fellows shouting bad names at each other, sees them come to blows. No one else is around. So they, of course, 'caused the fight'. But there was a third party.

Tracing these down, one comes upon incredible data. That is the trouble. The incredible is too easily rejected. One way to hide things is to make them incredible.

Clerk A and Messenger B have been arguing. They blaze into direct conflict. Each blames the other. NEITHER ONE IS CORRECT AND SO THE QUARREL DOES NOT RESOLVE SINCE ITS TRUE CAUSE IS NOT ESTABLISHED.

One looks into such a case THOROUGHLY. He finds the incredible. The wife of Clerk A has been sleeping with Messenger B and complaining alike to both about the other.

Farmer J and Rancher K have been tearing each other to pieces for years in continual conflict. There are obvious logical reasons for the fight. Yet it continues and does not resolve. A close search finds Banker L who, due to their losses in the fighting, is able to loan each side money, while keeping the quarrel going, and who will get their lands completely if both lose.

It goes larger. The revolutionary forces and the Russian government were in conflict in 1917. The reasons are so many the attention easily sticks on them. But only when Germany's official state papers were captured in World War II was it revealed that Germany had promoted the revolt and financed LENIN to spark it off, even sending him into Russia in a blacked out train!

One looks over 'personal' quarrels, group conflicts, national battles and one finds, if he searches, the third party, unsuspected by both combatants or if suspected at all, brushed off as 'fantastic'. Yet careful documentation finally affirms it.

This datum is fabulously useful.

In marital quarrels the correct approach of anyone counseling, is to get both parties to carefully search out the third party. They may come to many reasons at first. These reasons are not beings. One is looking for a third party, an actual being. When both find the third party and establish proof, that will be the end of the quarrel.

Sometimes two parties, quarreling, suddenly decide to elect a being to blame. This stops the quarrel. Sometimes it is not the right being and more quarrels thereafter occur.

Two nations at each other's throats should each seek conference with the other to sift out and locate the actual third party. They will always find one if they look, and they can find the right one. As it will be found to exist in fact.

There are probably many technical approaches one could develop and outline in this matter.

There are many odd phenomena connected with it. An accurately spotted third party is usually not fought at all by either party but only shunned. Marital conflicts are common. Marriages can be saved by both parties really sorting out who caused the conflicts. There may have been, in the whole history of the marriage several, but only one at a time.

Quarrels between an individual and an organization are nearly always caused by an individual third party or a third group. The organization and the individual should get together and isolate the third party by displaying to each other all the data they each have been fed.

Rioters and governments alike could be brought back to agreement could one get representatives of both to give each other what they have been told by whom.

SUCH CONFERENCES HAVE TENDED TO DEAL ONLY IN RECRIMINATIONS OR CONDITIONS OR ABUSES. THEY MUST DEAL IN BEINGS ONLY IN ORDER TO SUCCEED.

This theory might be thought to assert also that there are no bad conditions that cause conflict. There are. But these are usually REMEDIAL BY CONFERENCE UNLESS A THIRD PARTY IS PROMOTING CONFLICT.

In history we have a very foul opinion of the past because it is related by recriminations of two opponents and has not spotted the third party.

'Underlying causes' of war should read 'hidden promoters'.

There are no conflicts which cannot be resolved unless the true promoters of them remain hidden.

This is the natural law the ancients and moderns alike did not know.

And not knowing it, being led off into 'reasons' whole civilizations have died.

It is worth knowing.

It is worth working with in any situation where one is trying to bring peace.

Turn over for the 2nd article by L. Ron Hubbard. It is an extension of this one printed here.



EXPRESS TO NOWHERE.

This article is an extension of the 3rd Party Law on the previous page.

JUSTICE

by L. Ron Hubbard

Many things have been said and alleged about Scientology which were not true. This is one of the true papers of Scientology.

In an extension of Third Party Law I have found that false reports and suppression are very important in Third Party Technology.

We know that a Third Party is necessary to any quarrel. Basically it is a 3-Terminal Universe.

In reviewing several organization upsets I have found that the Third Party can go completely overlooked even in intensive investigation.

A Third Party adds up to suppression by giving false reports on others.

In several cases an organization has lost several guiltless staff members. They were dismissed or disciplined in an effort to solve enturbulation. Yet the turbulence continued and the area became even more upset by reason of the dismissals.

Running this back further one finds that the real Third Party, eventually unearthed, got people removed by giving FALSE REPORTS.

One source of this is as follows:

Staff member X goofs. He is very furious and defensive at being accused. He blames his goof on somebody else. That somebody else gets disciplined. Staff member X diverts attention from himself by various means including falsely accusing others.

This is a Third Party action which results in a lot of people being blamed and disciplined. And the real Third Party remaining undetected.

This missing point of justice here is that the disciplined persons were not faced with their accusers and were not given the real accusation and so could not confront it.

Another case would be a Third Party simply spreading tales and making accusations out of malice or some even more vicious motive. This would be a usual Third Party action. It is ordinarily based on False Reports.

Another situation comes about when an executive who can't get an area straight starts to investigate, gets Third Party False Reports about it, disciplines people accordingly and totally misses the real Third Party. This enturbulates the area even more.

The basis of all really troublesome Third Party activities is then FALSE REPORTS.

There can also be FALSE PERCEPTION. One sees things that don't exist and reports them as 'fact'.

Therefore we see that we can readily run back an investigation by following a chain of false reports.

In at least one case the Third Party (discovered only after it was very plain that only he could have wrecked two sections, one after the other) also had these characteristics:

1. Goofed in his own actions;
2. Furiously contested any reports or complaints made about him;
3. Obsessively changed everything when taking over an area;
4. Falsely reported actions, accusing others;
5. Had a high casualty rate of staff in his area.

These are not necessarily common to all Third Parties but give you an idea of what can go on.

After a lot of experience with Ethics and justice I would say that the real source of upset in an area would be FALSE REPORTS

accepted and acted upon without confronting the accused with all charges and his or her accusers.

An executive should not accept any accusation and act upon it. To do so undermines the security of one and all.

What an executive should do, on being presented with an accusation, poor performance or 'evidence' is conduct an investigation of false reports and false perceptions.

An area is unproductive because of one or more of the following:

1. No personnel;
2. Personnel not trained;
3. Cross orders (senior orders unattended because of different junior orders);
4. Area doing something else than what it is supposed to do;
5. An adjacent area dumping its hat (not doing its job);
6. False perception leading to false statistics;
7. False reports by rumour or misunderstanding;
8. False reports from single rare instances becoming accepted as the condition of the whole;
9. False reports on others defensively intended;
10. False reports on others maliciously intended (real Third Party);
11. Injustices cumulative and unremedied;
12. Actions taken on others without investigation and without confronting them with their accusers or the data.

This is a list of probable causes for an upset or unproductive area.

SECURITY

The personal security of the individual is so valuable to him apparently that when it is undermined (by false accusations or injustice) he becomes less willing and less efficient and is the real reason for a person to start to roller-coast as his performance goes up and down.

JUSTICE

THE ONLY THING WHICH CAN ACTUALLY REMEDY A GENERAL INSECURE FEELING IS A RENEWED FAITH IN JUSTICE.

Justice would consist of a refusal to accept any report not substantiated by actual, independent data, seeing that all such reports are investigated and that all investigations include confronting the accused with the accusation and where feasible the accuser. BEFORE any disciplinary action is undertaken or any condition assigned.

While this may slow the processes of justice, the personal security of the individual is totally dependent upon establishing the full truth of any accusation before any action is taken.

Harsh discipline may produce instant compliance but it smothers initiative.

Positive discipline is in itself a stable datum. People are unhappy in an area which is not well disciplined because they do not know where they stand.

An area where only those who try to do their jobs are disciplined encourages people to hide and be inactive.

But all discipline must be based on truth and must exclude acting on false reports.

Therefore we get a policy: any false report leading to the unjust discipline of another is an act of betrayal by the person making the false report. This should be made known.

It is an act of INJUSTICE for any person to accept and discipline another on the basis of a report which subsequently turns out to have been false.

This then is the primary breakdown of any justice system — that it acts on false reports, disciplines before substantiation and fails to confront an accused with the report and his accuser before any discipline is assigned, or which does not weigh the value of a person in general against the alleged crime even when proven.

Write to The Editor . . .

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